

## VITA

### **Christopher Clark Morphey**

Associate Professor of Higher Education  
Graduate Coordinator, Institute of Higher Education  
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University of Georgia  
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#### **Education**

Ph.D., 1996, Stanford University  
Social Sciences and Educational Practices

Master of Arts, 1994, Stanford University, Sociology

Master of Education, 1991, Harvard University Graduate School of Education

Bachelor of Arts, 1990, University of Notre Dame, Government and Philosophy

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#### **Faculty Experience**

Associate Professor, 2005 - present  
Institute of Higher Education  
University of Georgia

*Courses taught:*

Higher Education in the United States  
State Systems of Higher Education  
Administrative Leadership

Associate Professor of Teaching and Leadership, 2002 – 2005  
Higher Education Administration Program  
University of Kansas

Assistant Professor of Teaching and Leadership, 1997 - 2002  
Higher Education Administration Program  
University of Kansas

*Courses taught:*

Introduction to Higher Education Administration

Postsecondary Finance  
Governance and Organization of Higher Education  
Program Evaluation Assessment in Higher Education

Visiting Assistant Professor of Professional Studies in Education, 1996 - 97  
Higher Education Program  
Iowa State University

*Courses taught:*  
Research Methods in Education  
History of United States Higher Education  
Organization and Administration of Higher Education  
Current Issues in Higher Education

Faculty for State Higher Education Systems Module (w/ Robert O. Berdahl)  
Executive Doctorate, Higher Education Management Program  
University of Pennsylvania  
2004 - 2007

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### **Administrative Experience**

Graduate Program Coordinator  
Institute of Higher Education, University of Higher Education  
December 2006 – present

Co-Director, Franklin Fellows Postdoctoral Teaching Fellowship Program  
University of Georgia  
August 2006 – present

Senior Administrative Fellow  
University of Kansas  
2004 – 2005 academic year

Program Coordinator, Office of the President, 1995-96  
Iowa State University

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### **Journal Articles**

Morpew, C.C. (forthcoming). Conceptualizing change in the institutional diversity of U.S. colleges and universities. *Journal of Higher Education*.

Hartley, J.M. & Morpew, C.C. (forthcoming). What's being sold and to what end? A content analysis of college viewbooks. *Journal of Higher Education*.

- Morphey, C.C. & Baker, B.D. (2007). On the utility of national datasets and resource cost models to estimate faculty instructional costs in higher education. *Journal of Education Finance*, 33(1), 20-48.
- Morphey, C.C. (2007). Fixed tuition pricing: a solution that may be worse than the problem. *Change*, January/February, 34-39.
- Morphey, C.C. & Hartley, M. (2006). Mission statements: a thematic analysis of rhetoric across institutional type. *Journal of Higher Education*, 77(3), 456-471.
- Morphey, C.C. & Baker, B.D. (2004). The cost of prestige: Do new Research 1 Universities incur increased administrative costs? *The Review of Higher Education*, 27(3), 365-384.
- Wolf-Wendel, L.E., Twombly, S.B., Morphey, C.C. & Sopcich, J. (2004). From the Barrio to the Bucolic: The Student Transfer Experience from HSI to Smith College. *Community College Journal of Research and Practice*, 28, 1-19.
- Morphey, C.C., Wolf-Wendel, L.E. & Toma, J.D. (2003). A rejoinder to "There's no 'I' in team." *The Review of Higher Education*, 26(4), 497-501.
- Morphey, C.C. & Huisman, J.A. (2002). Using institutional theory to reframe research on academic drift. *Higher Education in Europe*, XXVII(4), 491-505.
- Morphey, C.C. (2002). A rose by any other name: which colleges became universities. *The Review of Higher Education*, 25(2), 207-224.
- Morphey, C.C., Twombly, S.B. & Wolf-Wendel, L.E. (2001). Innovative linkages: two urban community colleges and an elite private liberal arts college. *Community College Review*, 29(3), 1-21.
- Wolf-Wendel, L.E., Toma, J.D. & Morphey, C.C. (2001). How much difference is too much difference? *Journal of College Student Development*. 42(5), 465-479.
- Wolf-Wendel, L.E., Toma, J.D. & Morphey, C.C. (2001). There's no "I" in team: Lessons from athletics on community building. *The Review of Higher Education*, 24(4), 369-396.
- Morphey, C.C. (2000). The realities of strategic planning: program termination at East Central University. *The Review of Higher Education*, 23(3), 257-280.
- Morphey, C.C. (2000). Institutional diversity, program acquisition and faculty members: examining academic drift at a new level. *Higher Education Policy*, 3, 55-77.
- Wolf-Wendel, L.E., Baker, B.D. & Morphey, C.C. (2000). Dollars and Sense: Institutional resources and the baccalaureate origins of women doctorates. *Journal of Higher Education*, 71(2), 165-186.

Huisman, J. & Morpew, C.C. (1998). Centralization and diversity: Evaluating the effects of government policies in US and Dutch higher education. *Higher Education Policy*, 11(1), 3-13.

Morpew, C.C. & Williams, A.N. (1998). Using electronic mail to assess undergraduates' experiences. *The Journal of Computing in Higher Education*, 10(1), 38-55.

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## Books

Morpew, C.C. & Eckel, P.D. (Eds.). (Forthcoming). *Diverse Perspectives On The Privatization of the Public Research University*. Baltimore: Johns Hopkins University Press. Manuscript delivered December 2007.

Tight, M., Morpew, C.C., Huisman, J. & Mok, K.H. (Eds.). *Routledge International Handbook of Higher Education*. Under contract with Routledge Press, London, U.K. Expected completion date: December 2008.

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## Book Chapters

Morpew, C.C. & Eckel, P.D. (forthcoming). Assessing privatization objectively and from diverse perspectives. In C.C. Morpew & P.D. Eckel (Eds.), *Diverse Perspectives on The Privatization of the Public Research University*. Baltimore: Johns Hopkins University Press.

Eckel, P.D. & Morpew, C.C. (forthcoming). Toward a clearer understanding of privatization. In C.C. Morpew & P.D. Eckel (Eds.), *Diverse Perspectives on The Privatization of the Public Research University*. Baltimore: Johns Hopkins University Press.

Eckel, P.D. & Morpew, C.C. (forthcoming). The organizational dynamics of privatization in the public research university: when privatization hits the (garbage) can. In C.C. Morpew & P.D. Eckel (Eds.), *Diverse Perspectives on The Privatization of the Public Research University*. Baltimore: Johns Hopkins University Press.

Wolf-Wendel, L.E., Toma, J.D. & Morpew, C.C. (2000). Winning through diversity: lessons from intercollegiate athletics in creating community from difference. In National Association for Student Personnel Administrators (Ed.), *Diversity on Campus*. Washington, DC: NASPA.

Morpew, C.C. & Jenniskens, C.G.M. (1999). Assessing institutional change at the level of the faculty: examining faculty motivators and new degree programmes. In B. Jongbloed, P. Maassen & G. Neave (Eds.), *From the Eye of the Storm: Higher*

*Education's Changing Institution.* Dordrecht, The Netherlands: Kluwer Academic Publishers.

Morpew, C.C. (1999). Challenges facing shared governance within the college. In J.D. Toma & A. Kezar (Eds.), *Reconceptualizing the Collegiate Ideal*. New Directions for Higher Education, 105, 71-81. San Francisco: Jossey-Bass.

Cohen, E.G., Lotan, R.A. & Morpew, C.C. (1998). Beyond the workshop: evidence from complex instruction. In N. Davidson and C. Brody (Eds.), *Professional Development and Cooperative Learning: Issues and Approaches*. Buffalo, NY: SUNY Press.

Cohen, E.G., Bianchini, J.A., Cossey, R., Holthuis, N.C., Morpew, C.C. & Whitcomb, J.A. (1997). What did students learn?: 1982-1994. In E.G. Cohen and R.A. Lotan (Eds.), *Working for Equity in Heterogeneous Classrooms*. New York: Teachers College Press.

Lotan, R.A., Cohen, E.G. & Morpew, C.C. (1997). Principals, colleagues and staff developers: the case for organizational support. In E.G. Cohen and R.A. Lotan (Eds.), *Working for Equity in Heterogeneous Classrooms*. New York: Teachers College Press.

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### **Other Publications**

Morpew, C.C. (January 18, 2008). Policymakers must recognize higher education's 2-tiered system. *The Chronicle of Higher Education*, 54(19), A34.

Morpew, C.C. (2007). [Review of the book *The True Genius of America at Risk*]. *The Review of Higher Education*, 30(2), 211-212.

Morpew, C.C. (July 7, 2006). State borders are not barriers to the migration of college students. *The Chronicle of Higher Education*, 52(44), B24-B25.

Morpew, C.C. (May 2005). Student Migration: Relief Valve for State Enrollment and Demographic Pressures. Paper published as part of the *Policy Insights Series*. Issued by the Western Interstate Commission for Higher Education, Boulder, Colorado.

Morpew, C.C. & Holdsworth, J.M. (February 2005). Measuring Up 2004: A National Report Card. A MHEC Perspective. Report issued by the Midwest Higher Education Compact, Minneapolis, Minnesota.

Morpew, C.C. (July 2003). Surviving and succeeding in the academy: the importance (and challenge) of mentoring. Invited essay for Association for the Study of Higher Education Newsletter.

- Morphey, C.C. (2002). Research universities. In J.W. Guthrie (Ed.), *Encyclopedia of Education*. New York: MacMillan Reference.
- Morphey, C.C. (2002). Institutional diversity. In J.F. Forest & K. Kinser (Eds.), *Higher Education in the United States: An Encyclopedia*. Santa Barbara: ABC-CLIO.
- Morphey, C.C. (2002). [Review of the book *Market Values in American Higher Education. The Pitfalls and Promises*]. *Journal of Higher Education*, 73(2), 300-302.
- Morphey, C.C. (2000). [Review of the book *The Political University: Policy, Politics, and Presidential Leadership in the American Research University*]. *Journal of Higher Education*, 71(1), 112-114.
- Morphey, C.C. (1998). [Review of the book *How Organizations Learn*]. *Management Learning*, 31, 131-133.
- Morphey, C.C. & Wolf-Wendel, L.E. (1998). [Review of the book *Social Sciences in Actual Practice*]. *Management Learning*, 30, 502-503.
- LeTendre, Gerald K. & Morphey, C. C. (1996). [Review of the book *Organizations and Environments*]. *Management Learning*, 27, 495-497.
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## Research Grants

- February 1, 2008 – January 31, 2009. Evaluation of the National Science Foundation Partnership for Innovation Program. Kauffman Foundation. \$145,000. Co-PI (with M. Feldman and J. Bercovitz).
- February 1, 2006 – October 31, 2007. Assessing the efficacy of student migration via the Western Undergraduate Exchange. Lumina Foundation for Education. \$53,200. Principal investigator.
- January 1, 2006 – September 30, 2006. State of the Art Conference Grant: The privatization of the public research university. University of Georgia. \$13,900. Principal investigator.
- May 1, 2004 – September 30, 2005. Shifting postsecondary enrollments and student migration patterns: breaking down borders via interstate student exchange. Lumina Foundation for Education. \$40,206. Principal Investigator.
- June 1, 2002 – May 31, 2003. Estimating instructional costs for academic programs: a resource cost model approach. National Center for Education Statistics/Association for Institutional Research. \$28,108. Co-PI (with Bruce D. Baker).
- July 1, 2002 – June 31, 2003. Does restructuring really matter? University of Kansas. \$4,100. Principal investigator.

July 1, 2001 – June 30, 2002. An experiment in funding higher education: the North Dakota University System. University of Kansas. \$5,000. Principal investigator.

July 1, 2000 – June 30, 2001. A rose by any other name? Colleges that became universities. University of Kansas. \$9,000. Principal investigator.

July 1, 1999 - June 30, 2000. Ms. Washington goes to Smith: innovative transfer agreements between community colleges and the liberal arts elite. University of Kansas. \$12,000. Co-PI (with L.E. Wolf-Wendel and S.B. Twombly).

August 1998 - May 1999. Lessons from intercollegiate athletics in creating community from difference. Ford Foundation/National Association of Student Personnel Administrators. \$8,000. Co-PI (with L.E. Wolf-Wendel and J.D. Toma).

August 1997 – May 1998. Organizational diversity within the doctorate sector: comparing rising and traditional universities. University of Kansas. \$5,000. Principal investigator.

August 1996 – May 1997. A case study of a program termination. Iowa State University. \$1,000. Principal investigator.

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### **Consulting and Evaluation Experience**

Program Evaluator, Executive Ed.D. Program, University of Alabama,  
February 2007

Faculty Team Member, Building Organizational Capacity Project, National Association  
of College and University Business Officers, April 2004 – September 2005

Consultant, Midwest Higher Education Compact, Measuring Up Project,  
September 2004 – June 2005

Program Evaluator, Title III Grant – Student Academic Development Center,  
Haskell Indian Nations University, May 2002 – May 2005

Program Evaluator, Kansas City Regional Education Association for Higher Education  
(KCREACHE), Fund for the Improvement of Postsecondary Education Grant,  
March 2003 – May 2005

Consultant, Indiana University Project on Mission Differentiation,  
August 2004 – December 2004

Consultant, Office of Undergraduate Education, 1994  
Office of the President of the University of California

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## Media Citations and Quotations

- “All Things Considered,” National Public Radio, February 1, 2008. (University Endowment Spending)
- *The Arizona Republic*, November 9, 2007. (Fixed tuition at public universities)
- *USA Today*, August 31, 2006. (Regional student exchange agreements)
- University of Georgia *Red and Black*, August 24, 2006. (College rankings)
- Rochester *Democrat and Chronicle*, March 28, 2006. (Colleges adding graduate programs)
- Minneapolis *Star-Tribune*, June 28, 2004. (Colleges becoming universities)
- Wichita *Eagle*, May 31, 2004. (Tuition differential)
- Lawrence *Journal-World*, May 19, 2004. (Tuition increases)

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## Guest Lectures

Organizational behavior and perspectives on ethics. Guest lecture to master's students in agricultural leadership, College of Agriculture, University of Georgia. September 12, 2007

Understanding and Navigating Administrative Culture in Higher Education. Guest lecture for Preparing Future Faculty Program, University of Georgia, January 18, 2006

How Universities are Organized, Governed, and Managed: Implications for New Faculty. Guest lecture for Preparing Future Faculty Program, University of Georgia, October 5, 2005

Administrative Structure and Institutional Type Differences. Guest lecture for Preparing Future Faculty Program at the University of Kansas, September, 2004

Understanding the U.S. higher education system. Guest lecture made to U.S. Army's International Officer Information Program, Lawrence, Kansas, February 2004

State higher education structures. Guest lecture for University of Georgia Doctoral Seminar on Higher Education on Governance and Organization, Athens, Georgia, October 2003

Committee Work and Institutional Service. Guest lecture for Preparing Future Faculty Seminar, University of Kansas, Lawrence, Kansas, October 2003

The structure and diversity of the U.S. higher education system. Guest lecture made to U.S. Army's International Officer Information Program, Lawrence, Kansas, February 2002

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## **Honors**

Western Interstate Commission for Higher Education/Ford Foundation Policy Fellow,  
January – August 2004

Advisory Board Member, “Bridging Higher Education to the State.” Research project  
funded by Ford Foundation. 2003-2005

Participant, Center for Higher Education Policy Analysis Seminar on Governance Issues,  
Santa Fe, New Mexico, June 2002

Nomination, Association for The Study of Higher Education, Early Career/Promising  
Scholar Award – 2000, 2001 & 2002

National Center for Public Policy and Higher Education Associate, 2001 – 2002

Invited Fellow, Salzburg Seminar’s Universities Project on The Social and Civic  
Responsibilities of Universities, September 12<sup>th</sup> – 16<sup>th</sup> 2001, Salzburg, Austria

Fellow, Institute for Higher Education Law and Governance, Higher Education Finance  
Roundtable, May 2000

Fellowship, National Center for Education Statistics/Association for Institutional  
Research 1998 Database Institute. Washington, D.C.

Doctoral Fellowship, Stanford University. 1991-1996

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## **Editorial Responsibilities**

Editorial Board, *The Review of Higher Education*, 2004 – present

Editorial Board, *The Journal of Higher Education Outreach and Engagement*,  
2006 – present

Editor, *The Pen*, American Education Research Association, Division J, Newsletter,  
2000 – 2004

Editorial Board, ASHE-ERIC Reports, 1998 – present

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## **Professional Presentations to Higher Education Groups or Agencies**

Who’s in charge? A discussion of the current and future context for governing  
independent and public colleges and universities. (August 2007). Keynote presentation  
to the Higher Education Association of the Rockies, Grand Junction, Colorado

The Bologna Process, Course Materials, and Curricula. (June/July 2007). Seminar presented to administrative leaders of the State Agrarian University of Armenia, Yerevan, Armenia

State Policy Privatization in Higher Education. (November 2006). Invited speaker to Graduate Student Public Policy Seminar, Annual Meeting of the Association for the Study of Higher Education, Anaheim

University Administration and Faculty Ethics. (October 2006). Invited speaker for U.S. Speaker/Specialist Program, Department of State, Bureau of International Information Programs, University of Zagreb, Croatia

Studying student mobility. Invited speaker to the Joint Meeting of the Programs and Services and Issues Analysis and Research Committees. (May 2005). Western Interstate Commission for Higher Education Commissioners Meeting, Juneau, Alaska

Changes in the financing of public and private higher education institutions. (September 2004). Presentation made to Annual Conference of the Kansas Association of Collegiate Registrars and Admissions Officers, Lawrence, Kansas

The Western Undergraduate Exchange Research Project. Presented to the Western Interstate Commission for Higher Education (WICHE) Commissioners Meeting, May 17, 2004, Boise, Idaho

Who benefits from student mobility? Presented to the Annual Meeting of the Legislative Advisory Committee for the Western Interstate Commission for Higher Education (WICHE), July 19, 2004, Salt Lake City, Utah

Balancing Family Life and Faculty Workload. Presentation to AERA (Division J) Pre-Conference for Graduate Students. April 2003, Chicago, Illinois

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### **University Leadership**

Chair, University Committee on Faculty Compensation. University of Kansas, 2002-2004

Chair, University Committee on Planning and Resources, University of Kansas, 2004-2005

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### **Scholarly Presentations**

#### International Refereed Presentations

Different institutions, common visions, similar strategies: Positioning for prestige at U.S. universities. (August 2007). Paper presented at the Annual Forum of the European

Association for Institutional Research, Innsbruck, Austria. (with J.D. Toma)

Institutional adaptation: changes in institutional diversity in the United States since 1970. (August 2006). Paper presented at the Annual Forum of the European Association for Institutional Research, Rome, Italy. (with J.D. Toma)

Building organizational capacity: approaching institutional change systematically through strengthening the administrative core. (September 2005). Paper presented at the Annual Forum of the European Association for Institutional Research, Riga, Latvia. (with J.D. Toma)

Breaking down borders: interstate student migration in the United States. (September 2004). Paper presented at the Annual Forum of the European Association for Institutional Research, Barcelona, Spain.

Becoming brand name: Case studies of emerging U.S. public liberal arts colleges. (September 2004). Paper presented at the Annual Forum of the European Association for Institutional Research, Barcelona, Spain. (with J.D. Toma)

Promoting distinctive and complementary missions within systems of higher education: a case study. (September 2002). Paper presented at the Annual Forum of the European Association for Institutional Research, Prague, Czech Republic.

Marketing institutions as brand names: enhancing institutional profile and competitive position. (September 2000). Paper presented at the Annual Forum of the European Association for Institutional Research, Berlin, Germany. (with J.D. Toma)

Government steering and the changing role of higher education in the US and the Netherlands. (September 1999). Research paper presented at the Annual Forum of the European Association for Institutional Research, Lund, Sweden. (with J. Huisman)

#### International Invited Presentations

Facilitating the creation of a higher education market: examples from state systems in the United States. (May 2002). Paper presented at Sino-United States Seminar on Non-governmental education, Shanghai, China.

Institutional diversity within the US higher education system. (August 1999). Paper presented at Seminário Internacional Educação Superior E Suas Tendências Para O Século XXI, Campo Grande, Brazil.

Assessing the institutional diversity of the United States higher education system. (July 1999). Paper presented at International Seminar on Higher Education Issues, Universidade Federal do Pará, Belem, Brazil.

Examining institutional growth: Asking faculty why they add new degree programs. (September 1998). Paper presented at International Symposium on Diversity, Market Competition and Government Interventions, University of Porto, Porto, Portugal.

An analysis of innovation in Dutch and American higher education. (March 1997). Paper presented at Dutch Inter-university Consortium for Higher Education Research. University of Twente, Enschede, the Netherlands. (with J. Huisman)

Complex instruction in math classrooms. (June 1993). Paper presented at National Changhua University of Education, Changhua City, Taiwan, R.O.C. (with N.C. Holthuis)

#### National Refereed Presentations

The organizational dynamics of the privatized university: when privatization hits the (garbage) can. (November 2007). Paper presented at Annual Conference of the Association for the Study of Higher Education, Louisville, Kentucky. (with P.D. Eckel)

Does it quack like a duck? An analysis of how “liberal arts college” (and associated terms) is used to sell an evolving higher education product. (November 2007). Paper presented at Annual Conference of the Association for the Study of Higher Education, Louisville, Kentucky. (with B.J. Taylor)

The Bologna Process, student mobility, and institutional diversity. (November 2007). Paper presented at International Pre-Conference at Annual Conference of the Association for the Study of Higher Education, Louisville, Kentucky. (with P. Crane)

The future of the community college as an institutional type. (November 2006). Symposium presented at Annual Conference of the Association for the Study of Higher Education, Anaheim, California. (with D. Bragg, B. Townsend, S. Twombly & R. Wagoner)

What’s being sold and to what end? A content analysis of Viewbooks. (November 2006). Paper presented at Annual Conference of the Association for the Study of Higher Education, Anaheim, California. (with J.M. Hartley)

Understanding student migrants and interstate exchange programs: a study of the Western Undergraduate Exchange. (November 2005). Paper presented at Annual Conference of the Association for the Study of Higher Education, Philadelphia, Pennsylvania.

Voting with more than their feet: tuition rising and student power in the academy. (November 2005). Paper presented at Annual Conference of the Association for the Study of Higher Education, Philadelphia, Pennsylvania. (with S.B. Twombly)

Sibling rivalry: conceptualizing the relationship between K-12 and postsecondary education funding at the state level. (April 2005) Paper presented at Annual Conference of the American Education Research Association, Montreal, Canada. (with B.D. Baker)

Conceptualizing the relationship between K-12 and postsecondary education funding at the state level. (March 2005). Paper presented at the Annual Conference of the American Education Finance Association, Louisville, Kentucky. (with B.D. Baker)

Self-classification through mission statements. (November 2004). Paper presented as part of research symposium at the Annual Conference of the Association for the Study of Higher Education, Kansas City, Missouri. (with J.M. Hartley)

From the barrio to the bucolic. (November 2004). Paper presented as part of research symposium at the Annual Conference of the Association for the Study of Higher Education, Kansas City, Missouri. (with L.E. Wolf-Wendel, S.B. Twombly & J. Sopcich)

Changes in the diversity of college and university types between 1972 and 2002: Assessing the usefulness of institutional theory. (November 2004). Paper presented as part of research symposium at the Annual Conference of the Association for the Study of Higher Education, Kansas City, Missouri.

Vapid, valuable or both? Examining variance among mission statements. (November 2003). Paper presented at the Annual Conference of the Association for the Study of Higher Education, Portland, Oregon. (with J.M. Hartley)

Estimating Instructional Costs for Undergraduates: Assessing the Benefits of a Resource Cost Modeling Approach. (May 2003). Paper presented at the Annual Forum of the Association for Institutional Research, Tampa, Florida. (with B.D. Baker)

Estimating the costs to undergraduate degree completion: a resource cost model approach. (April 2003). Paper presented at Annual conference of the American Education Finance Association. Orlando, Florida. (with B.D. Baker)

The impact of increased financial autonomy on a state higher education system. (April 2002). Paper presented at the Annual Conference of the American Educational Research Association. New Orleans.

The Public Liberal Arts College: Case Studies of Institutions that Have Bucked The Trend Toward University Status and the Implications for Mission and Market. (November 2001). Paper presented at Annual Conference of the Association for the Study of Higher Education, Richmond, Virginia. (with J.D. Toma & C.Z. Hedstrom)

The administrative lattice and the new Research I universities. (April 2001). Paper presented at Annual Conference of the American Educational Research Association, Seattle, Washington. (with B.D. Baker)

A second chance story: qualitative analysis of innovative transfer agreements. (April 2001). Paper presented at Annual Conference of the American Educational Research Association, Seattle, Washington. (with L.E. Wolf-Wendel & S.B. Twombly)

A rose by any other name: why colleges become universities. (November 2000). Paper presented at the Annual Conference of the Association for the Study of Higher Education, Sacramento, California.

How much difference is too much difference: perceptions of gays and lesbians in intercollegiate athletics. (November 2000). Paper presented at the Annual Conference of

the Association for the Study of Higher Education, Sacramento, California. (with L.E. Wolf-Wendel & J.D. Toma)

Winning through diversity: lessons from intercollegiate athletics in creating community from difference. (November 1999). Paper presented at the Annual Conference of the Association for the Study of Higher Education, San Antonio, Texas. (with L.E. Wolf-Wendel & J.D. Toma)

Beyond the workshop: evidence from complex instruction. (April 1999). Paper presented as part of symposium at Annual Conference for the American Educational Research Association, Montreal, Canada. (with R.A. Lotan & E.G. Cohen)

Documenting the expansion of the Research I University. (November 1998). Paper presented at the Annual Conference of the Association for the Study of Higher Education, Miami, Florida.

Dollars and Sense: Institutional resources and the baccalaureate origins of women doctorates. (November 1998). Paper presented at the Annual Conference of the Association for the Study of Higher Education, Miami, Florida. (with L.E. Wolf-Wendel & B.D. Baker)

Operational problems associated with using electronic mail to survey students. (May 1998). Paper presented at the Annual Forum of the Association for Institutional Research, Minneapolis, Minnesota. (with A.N. Williams)

Assessing academic drift in doctoral education. (May 1998). Paper presented at the Annual Forum of the Association for Institutional Research, Minneapolis, Minnesota.

Understanding the emergence of new degree programs. (November 1997). Paper presented at the Annual Conference of the Association for the Study of Higher Education, Albuquerque, New Mexico.

A case study of a program termination: Social work at State University. (November 1997). Paper presented at the Annual Conference of the Association for the Study of Higher Education, Albuquerque, New Mexico.

Some considerations for conducting an electronic mail study with university students. (May 1997). Paper presented at the Annual Conference of the American Association for Public Opinion Research, Norfolk, VA. (with A.N. Williams & S.M. Nusser)

Trials and tribulations in using electronic-mail for conducting surveys. (May 1997). Paper presented at the Annual International Field Directors and Technologies Conference, Norfolk, VA. (with A.N. Williams & S.M. Nusser)

Accounting for program diversity: Perspectives on Dutch and American higher education. (November 1996). Paper presented at Annual Conference of the Association for the Study of Higher Education, Memphis, Tennessee. (with J. Huisman)

Statewide governing boards: A remedy for program duplication? (November 1995). Paper presented at Annual Conference of the Association for the Study of Higher Education, Orlando, Florida.

#### National Invited Presentations

The Media and Higher Education Researchers: Toward Better Communication. (March 2008). Invited session at Annual Conference of the American Education Research Association, New York City. (with W. Suggs, S. Drummond, J. Selingo, M.B. Marklein & S. Jaschik)

The organizational dynamics of the privatized public research university: When hits the (garbage) can. (September 2006). Paper presented at State of the Art Conference on The Privatization of the Public Research University, Athens, Georgia. (with P.E. Eckel)

The Western Undergraduate Exchange and its policy benefits. (November 2004). Presentation to the Graduate Student Policy Seminar at the Annual Conference of the Association for the Study of Higher Education.

Steering colleges and universities toward distinctive missions. (June 2002). Paper presented at Seminar on Governance Issues sponsored by the Center for Higher Education Policy Analysis at the University of Southern California. Santa Fe, New Mexico.

Finding a niche: focusing or expanding institutional mission. (April 2002). Presentation for Institute of Higher Education, University of Georgia, Athens, Georgia.

Exploring why colleges become universities. (May 2000). Paper presented at Institute for Higher Education Law and Governance Houston Higher Education Finance Roundtable, Houston, Texas.

#### State and Local Invited Presentations

The U.S. higher education system: its structure and methods for ensuring accountability. (February 2004). Presentation made to U.S. Army's International Officer Information Program, Lawrence, Kansas.

Trends in higher education finance. (January 2004). Presentation made for University of Kansas Student Success Professional Development Day: "The Knowledge Within," Lawrence, Kansas.

Being a college professor. (March 2003). Presentation for University of Kansas Talent Search Program, Avila University, Kansas City, Missouri.

Career options in education: University Professor. (October 2003). Presentation for Education 100 students, University of Kansas, Lawrence, Kansas.

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## **Professional Service**

Referee for numerous scholarly journals, including the *Journal of Higher Education*, *Educational Policy*, *The Review of Higher Education*, *Higher Education*, *Higher Education*, and *Higher Education Policy*.

Proposal reviewer for research papers and symposia for the Association for the Study of Higher Education and Division J of the American Education Research Association since 1996.

## National Service

- Program Chair, American Education Research Association, Division J, 2007-08
- Chair, Bobby Wright Dissertation of the Year Committee, Association for the Study of Higher Education, 2007 - present
- Co-chair for Organization and Governance section, Annual Conference of the American Education Research Association, Division J, 2006
- Nominations Committee, Council on Public Policy in Higher Education, Association for the Study of Higher Education (ASHE), 2005
- Co-chair for Research and Scholarly Papers, Annual Conference of the American Education Research Association, Division J, 2004
- Co-chair for Organizations and Governance Papers, 2003 ASHE Program Committee
- Co-chair, Roundtables, ASHE Program Committee, 2001
- Track 3 Planning Committee, AIR Annual Forum, 1999
- ASHE Program Committee, 1998
- AERA Division J Evaluation Team, 1997

## Institutional Service

- University of Kansas School of Education Dean's Search Committee, 2004 - 2005
- Chair, University of Kansas Planning and Resources Committee, 2003 - 2004
- School of Education Graduate Studies Committee, 2002 - 2005
- Search Committee, University of Kansas Vice Provost for Student Success, 2002 - 2003.
- Search Committee for Department Chair, Teaching and Leadership, 2001 - 2002
- School of Education Graduate Studies Policy Committee, 2001 - 2002
- Presenter for McNair Program Research Seminars, 1999 - 2001
- University of Kansas School of Education Grievance Committee, 1999 - 2001
- School of Education Committee on Faculty Rewards, 1999 - 2000
- Chair, University of Kansas Committee on Faculty Compensation, 2002 - 2003
- University of Kansas Committee on Faculty Compensation, 2000 - 2001
- University of Kansas Committee on Performance Indicators, 2000 - 2001
- Teaching and Leadership Personnel Committee, 1997 - 1999
- Search Committee for Educational Technology Faculty Position, 1997 - 1998

- Mentor, University of Kansas Upward Bound Program, 1998 - 2000
  - Department Postsecondary Teaching and Learning Program Committee, 1998 - 2000
  - Instructor, University of Kansas Upward Bound Program, 1998 - 2001
  - Faculty Evaluator, University of Kansas General Education Assessment, 1998 - 2000
  - Teaching and Leadership Curriculum Committee, 1999 - 2002
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### **Professional membership**

American Educational Research Association

- (Division J – Postsecondary Education)

Association for the Study of Higher Education

European Association for Institutional Research

Consortium for Higher Education Research

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